



International AIDS Society

iasociety.org



Community
Education
Group

30
YEARS



Day 2: Monday 7 April

Person-Centred Care Advocacy Academy

Southern US edition, 2025

In partnership with



The Person-Centred Care programme of IAS – the International AIDS Society – is implemented with financial support from, and in collaboration with, Gilead Sciences. The IAS has full control over all the activities and decisions relating to, and forming part of, the Person-Centred Care programme.



Today's programme

Time	Session
8:30am – 8:50am	Keynote address – Healthcare provider advocate Leandro Antonio Mena , Emory University
8:50am – 10:00am	Session 3 – Cultural humility, awareness & navigating political realities
10:00am – 10:30am	Refreshments break
10:30am – 10:50am	Keynote address – Healthcare implementer advocate A. Toni Young , CHAMPS, Community Education Group
10:50am – 11:10am	Keynote address – Researcher advocate Samira Ali , University of Houston
11:10am – 12:00pm	Session 4 - PCC design in action (breakout group discussions) • Client and healthcare provider experience measures • Motivational interviewing • Supporting effective communication • Empowering community healthcare workers (task-shifting) • Creating inclusive and safe spaces • Role of upstanders
12:00pm – 1:00pm	Lunch
1:00pm – 2:00pm	Session 5 – Advocacy in action & storytelling workshop Facilitated by Maxx Boykin . Includes “Ask me anything” Q and A on medic engagement strategies with journalist Rebecca Grapevine , Healthbeat
2:00pm – 2:30pm	Free time
2:30pm – 5:00pm	Depart for site visits in Atlanta • SisterLove • AID Atlanta • Status: Home • Grady Ponce de Leon Center

US Person-Centred Care Advocacy Academy

Cultural Competence: an Integral Component of Patient Centered Care

A healthcare provider perspective

Leandro A. Mena, MD, MPH, FIDSA
CMO, Fulton County Board of Health
Professor, Emory School of Medicine
April 7, 2025

Disclosure

The views and opinions expressed in this presentation are those of the presenter and do not necessarily reflect the official policy or position of the Fulton County Board of Health or the Georgia Department of Health

Leandro A. Mena, MD, MPH, FIDSA

- Universidad Nacional Pedro Henriquez Urena, MD, 1992
- *Instituto Dominicano del Seguro Social*, Dominican Republic, Staff physician , 1992 - 1996
- Cook County Hospital, Chicago, IL, IM Residency, 1996 - 1999
- Tulane University School of Public Health & Tropical Medicine, MPH, 2001
- LSU Health Science Center, New Orleans, LA, ID Fellowship, 1999 - 2002
- Professor of Medicine, University of Mississippi School of Medicine, Jackson, MS, 2003 - 2001
- STD/HIV Medical Director, Mississippi State Department of Health, Jackson, MS, 2003 - 2021
- Chair and Professor of Population Health Science, John D. Bower School of Population Health, Jackson, MS, 2016 - 2021
- CDC – Division of STD Prevention, Director, 2021 - 2023
- All-In Health Solutions, LLC, Owner and Senior Consultant, 2024 – present.
- Chief Medical Officer, FCBOH, Atlanta, GA, 4/2025 - present
- Professor of Medicine, Emory School of Medicine, Atlanta, GA, 4/2025 – present



lamena@emory.edu

My Journey:



Cook County Hospital, Chicago, IL

How Did I Begin?



Charity Hospital, New Orleans, LA

My Journey:



How Did I Begin?



Cook County Hospital, Chicago, IL



Charity Hospital, New Orleans, LA

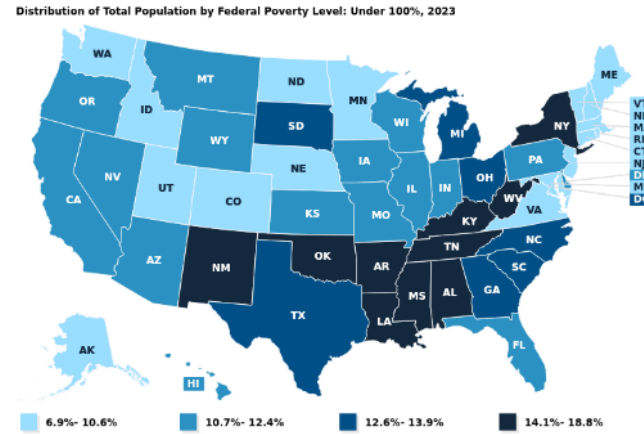
What renew my passion?



Jackson Medical Mall, Jackson, MS

Portrait of the South

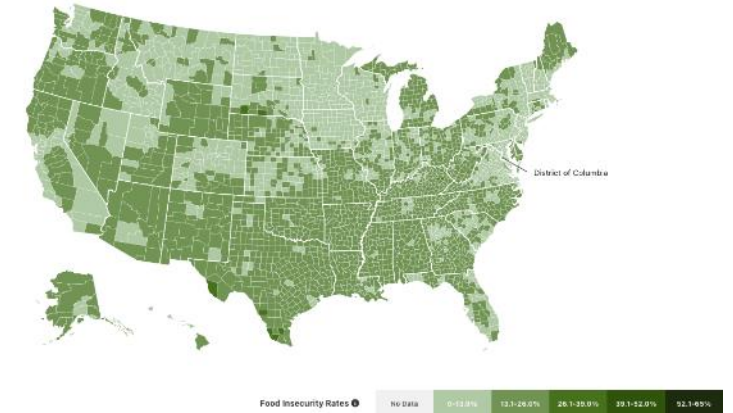
Distribution of Total Population by FPL



SOURCE: KFF's State Health Facts.

Source: <https://www.kff.org/> Accessed: March 2025

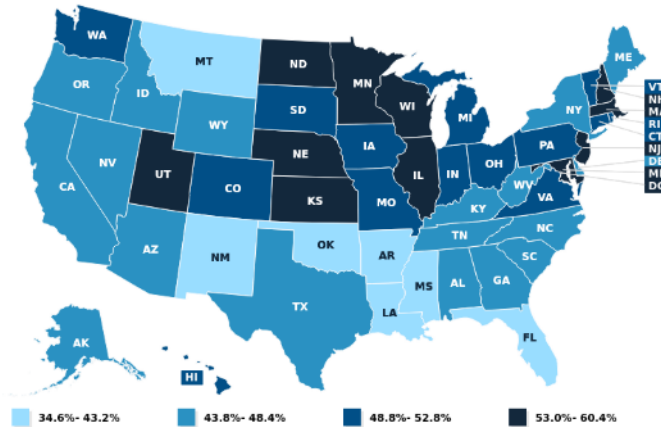
2022 Overall County Food Insecurity



Source: <https://map.feedingamerica.org/>. Accessed: March 2025

2023 Health Insurance Coverage

Health Insurance Coverage of the Total Population: Employer, 2023

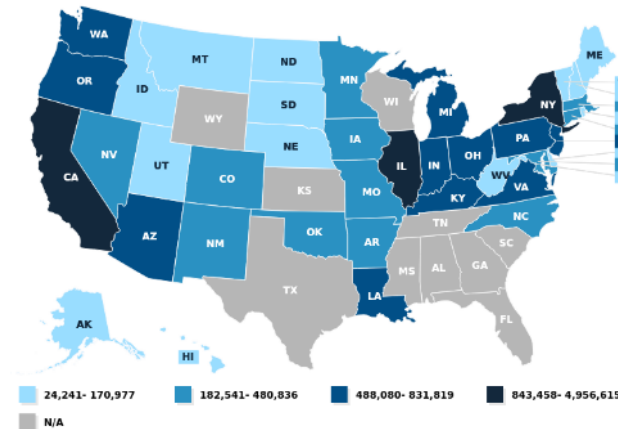


SOURCE: KFF's State Health Facts.

Source: <https://www.kff.org/> Accessed: March 2025

FY 2024 Medicaid Expansion Enrollment

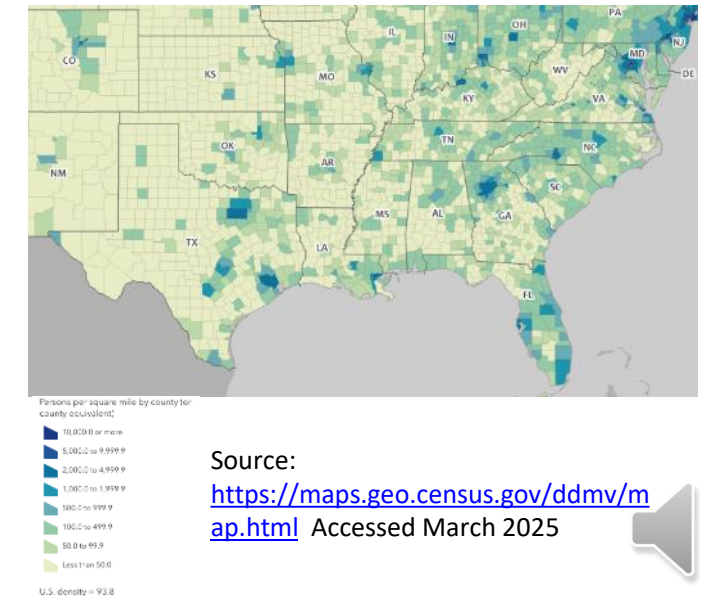
Medicaid Expansion Enrollment: Expansion Group Enrollment, Jun 2024



SOURCE: KFF's State Health Facts.

Source: <https://www.kff.org/> Accessed: March 2025

2020 Population Density



Source: <https://maps.geo.census.gov/ddmv/map.html> Accessed: March 2025

My Journey:



How Did I Begin?



Cook County Hospital, Chicago, IL



Charity Hospital, New Orleans, LA

TABLE 3. RESULTS OF MULTIVARIATE ANALYSIS OF FACTORS ASSOCIATED WITH HIV INFECTION AMONG YOUNG AFRICAN AMERICAN MEN WHO HAVE SEX WITH MEN, JACKSON, MISSISSIPPI, AREA, 2006–2008

	Adjusted odds ratio	Confidence interval
Primary care provider		
Yes	Referent	Referent
No	4.5	1.4–14.7
Missing	0.3	0.01–5.4
Sexual identity disclosed to a health care provider		
Yes	Referent	Referent
No	8.6	1.8–40.0
Missing	5.6	0.8–37.6
Unprotected anal intercourse with a male partner		
No	Referent	Referent
Yes	4.6	1.3–16.2
Missing	7.5	0.2–235.5
Male partners aged ≥26 years		
No	Referent	Referent
Yes	6.7	2.0–22.1
Missing	2.1	0.05–87.5

Logistic regression performed controlled for age, history of unprotected anal intercourse, and history of older male partners during the recall period.

What renew my passion?



Jackson Medical Mall, Jackson, MS

TABLE 3. RESULTS OF MULTIVARIATE ANALYSIS
OF FACTORS
YOUNG AFRICAN
MEN, J.

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Sexual identity
to a health
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No
Missing
Unprotected anal
with a male
No
Yes
Missing
Male partners
No
Yes
Missing

Logistic regression
unprotected anal
during the recall period.

If the only tool you have
is a hammer, **you tend to
see every problem as a
nail**



Abraham Maslow

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My Journey:



Cook County Hospital, Chicago, IL



Charity Hospital, New Orleans, LA



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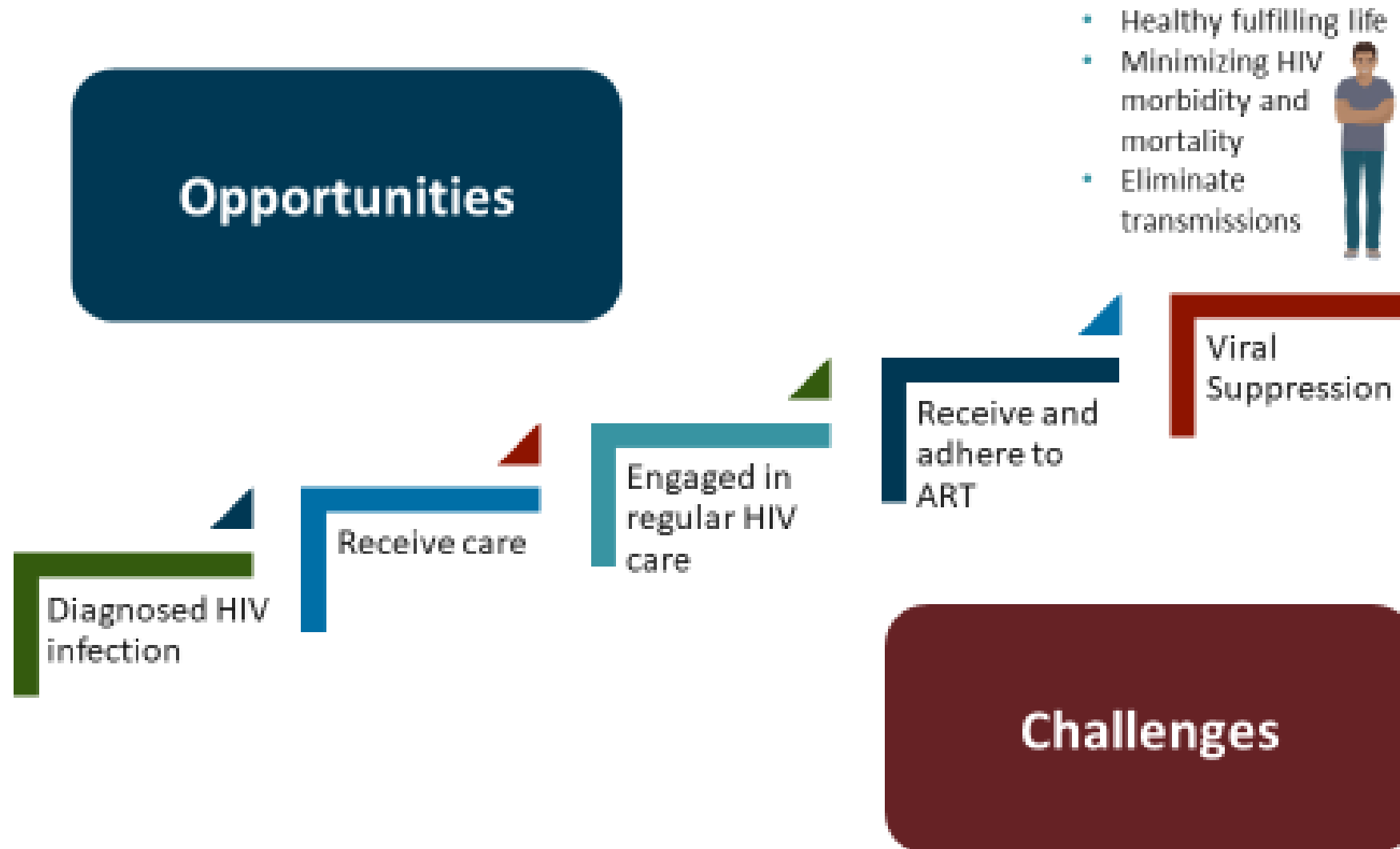
Logistic regression performed controlled for age, history of unprotected anal intercourse, and history of older male partners during the recall period.

What renew my passion?



Jackson Medical Mall, Jackson, MS

Reaching Viral Suppression



CHALLENGES TO HIV PREVENTION AND CARE IN THE SOUTH

- **RURALITY:** large distances & shortage of PrEP providers
- **RACE:** Increased proportions of African Americans & racial disparities in health care, unfair criminal justice system
- **POVERTY**
- **POOR HEALTH INFRASTRUCTURE**
- **POOR IT INFRASTRUCTURE**
- **DISTRUST IN HEALTH CARE SYSTEM**
- **INADEQUATE STATE & FEDERAL FUNDING**
- **LACK OF EDUCATION**
- **UNDERESTIMATION OF PERSONAL RISK FACTORS**
- **ANTI-IMMIGRANT POLICIES & HEALTH-RELATED IMMIGRANT BILLS**
- **HIV STIGMA & “AGGRESSIVE HOMOPHOBIA”**



Getting to Know Patients in Clinical Settings



**How well do you know
those coming for care?
How do you find out?**

**How do clinicians and staff feel
and what do they do when
learning this?**

Cultural Competence

A set of interpersonal skills for understanding, appreciating, and interacting with people from cultures or belief systems different from one's own.

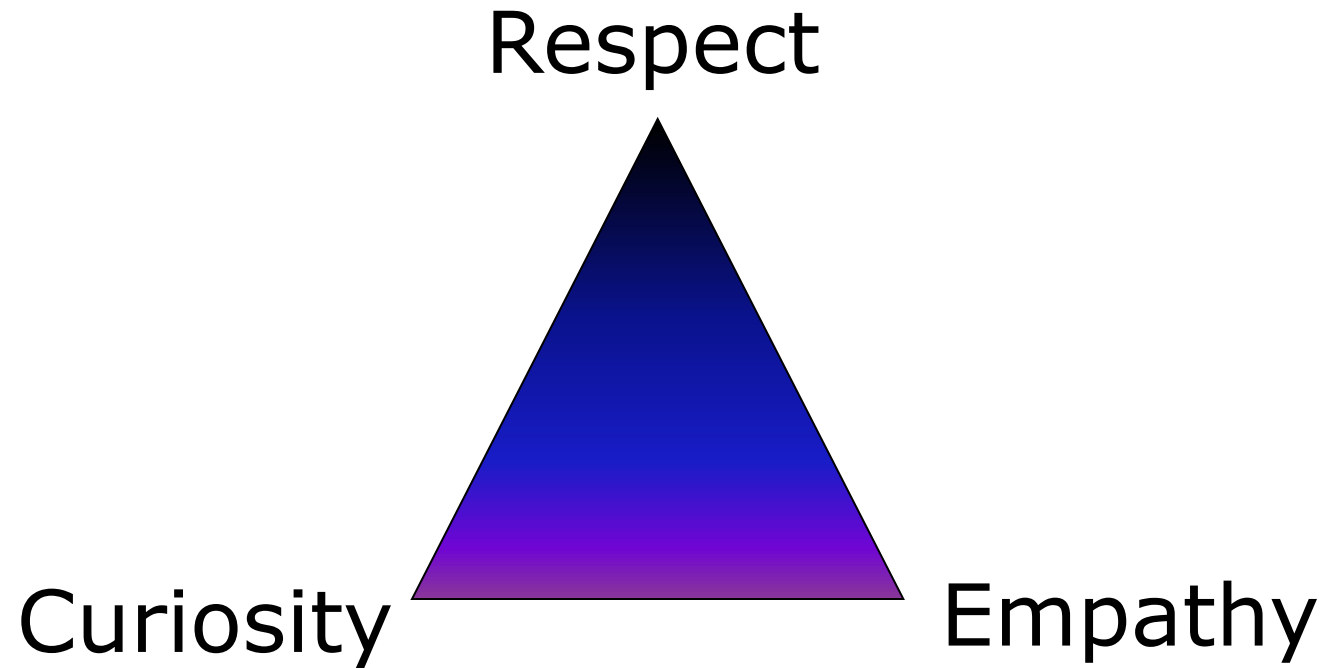
– adapted from the American Psychological Association

Cultural Humility

A lifelong process of self-reflection involving learning about others' cultures; examining one's personal beliefs and cultural identities; and acknowledging the power dynamics one is part of, in order to develop and deepen trusting relationships.

- adapted from Yeager & Bauer-Wu, 2013

The Core of the Cross-cultural Interview



Adapted from Betancourt and Green

When We Practice Cultural Competence, We See...

- More client-centered/client-specific services
- Respect for patient beliefs, values, and preferences
- Better client-provider interactions and communication
- Interactions that promote and encourage retention in care and treatment adherence



Some Benefits to Staff Include...

- Increased sense of belonging in the workplace
- Higher levels of psychological safety
- Greater stakeholder well-being and mental health
- More engaged interactions with other staff
- Improved conflict resolution



Examples in Culturally Competent/PCC HIV Care

The MAX Clinic: A Structural Healthcare Systems Intervention Designed to Engage the Hardest-to-Reach Persons Living with HIV/AIDS

Julie Dombrowski, Matt Golden

MAX Clinic (“MAXimum assistance”) for patients who do not or can not engage in traditional HIV healthcare despite intensive outreach assistance

Open Arms Healthcare Center, Jackson, MS



Ancillary Services:

Free transportation
Food and clothing pantry
Medication Assistance
Program



PATHways Program at Vanderbilt Comprehensive Care Clinic

- Advanced Practice Nurse-led program – interdisciplinary, individualized, intensive care for as long as the patient participates
 - Standard of Care = 15 minutes every 6 mons for HIV + Primary Care
 - PATHways = 1 hour/mon with clinician + 2 sessions/mon with therapist, daily case management and nursing support
 - We have 2 clinics/wk for this program –could see more pts. if we had time
 - They developed an instrument (MDPSP) to identify patient strengths and concerns. Patients create individualized Care Plans based on strengths identified with this instrument
 - > 80% viral load suppression in this group (~36 pts at any given time)
 - Sustained viral suppression over time so long as pts remain engaged
-
- **Low-barrier treatment model**
 - **Intensive case management for marginalized communities**
 - **Peer navigation and community engagement**
 - **Workforce diversity, community partnerships, implicit bias training**

Engaging PLWH in the South

What can be done?

- Meet people where they are
 - No judgment zone
 - Find a way to make it work for them
- Address multiple barriers with a systemic approach
 - Multidisciplinary teams
 - Front desk staff, nurses, clinicians, SWs, etc.
- Non-traditional engagement
 - 24-hour clinic
 - Telehealth visit
 - Out of clinic engagement (Street Medicine, mobile clinics)
 - Incentives
- Peer support
 - Peer champions
 - CHWs

What can we advocate for?

- Create opportunities to leverage funding
 - Abandon silos and adopt syndemic approach
- Housing security
 - Create shelters
 - Provide transitional housing (sustainable)
- Economic Stability
 - Work development training/job placement
 - Higher quality paying jobs, not entry level positions
- Spaces to educate and empower communities
 - Community-driven events
 - Stigma reduction
- Build partnerships
 - Faith based, DE, MH, Grocery chains, Child-care centers, DOT (Uber & Lift)
- Trainings for community members
 - Employment recruitment, tutorials on cooking healthier food, GED classes

A Call to Action

“The only thing necessary for the triumph of evil is for good men (and women) to do nothing.”

Adapted from: Edmund Burke

Thank you!

Leandro Mena

Leandro.mena@dph.ga.gov

Lamena@emory.edu

Session 3 – Cultural humility, awareness & navigating political realities

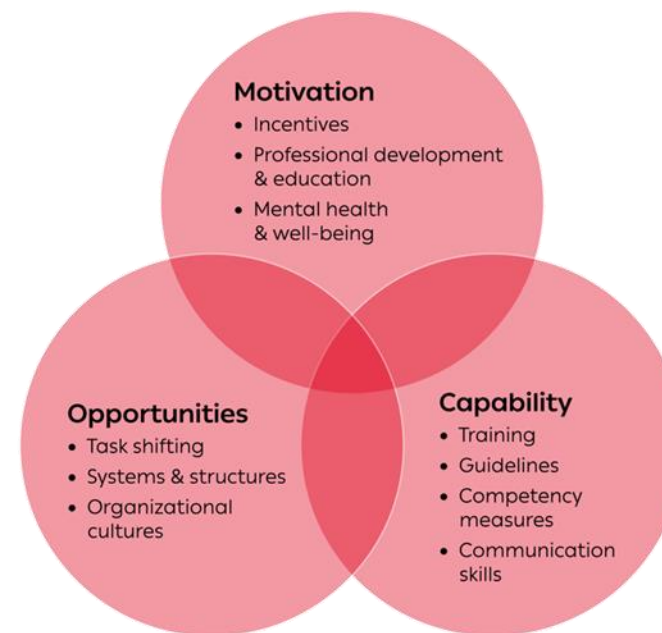
Dafina Ward & Mardrequis Harris
Southern AIDS Coalition

Breakout groups

Time	Activity
9:00am – 9:40am	Four breakout groups will tackle a different topic! Explore enablers, barriers and good practice examples. 1. Shared decision making – Elvin 2. Holistic care approach – Toni 3. Respect for cultural preferences – Leandro 4. Respect for gender diversity – Mardreques
9:40am – 10:00am	Report backs from breakout groups, facilitated by Dafina

Tips!!

- Take notes and suggestions on page 19 -22 of workbook



Refreshments break

- Location: outside Hub 2
- See Loena during break to collect cash reimbursements
- Please be back in Hub 2 by 10:25am



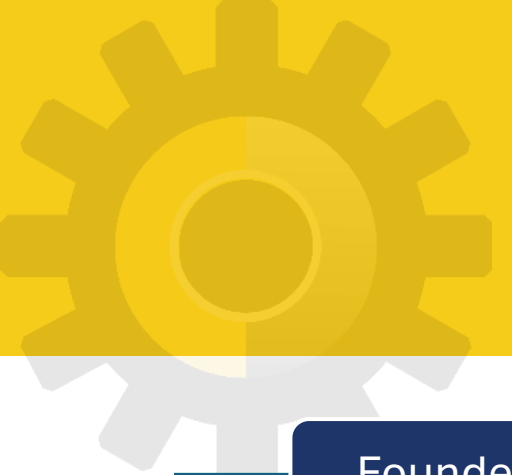


Community Education Group



Community
Education
Group

30
YEARS



History

Founded in 1993 as the National Women and HIV/AIDS Project (NWAP)

- Original mission: Stop the spread of HIV among African American women

Renamed to Community Education Group (CEG) in 1996

- Expanded mission to address issues within the larger context of family and community

Early focus on Washington, DC

- Trained and deployed outreach workers in hardest-hit neighborhoods
- Pioneered peer-based Community HIV/AIDS Mobilization Prevention Services (CHAMPS) program
 - Recruited and trained community health workers, including ex-offenders, PLWHA, and individuals with substance abuse histories

CHAMPS: History

CHAMPS DC

- Trained 150+ CHWs
 - 90% linkage to/retention in care rate among those engaged by CHAMPS grads
 - Screened 10,000+ for HIV
 - Nearly 5000 screened for HCV annually
 - Distributed 1M+ condoms
- Designed for an urban environment
 - In-person training
 - Centralized deployment



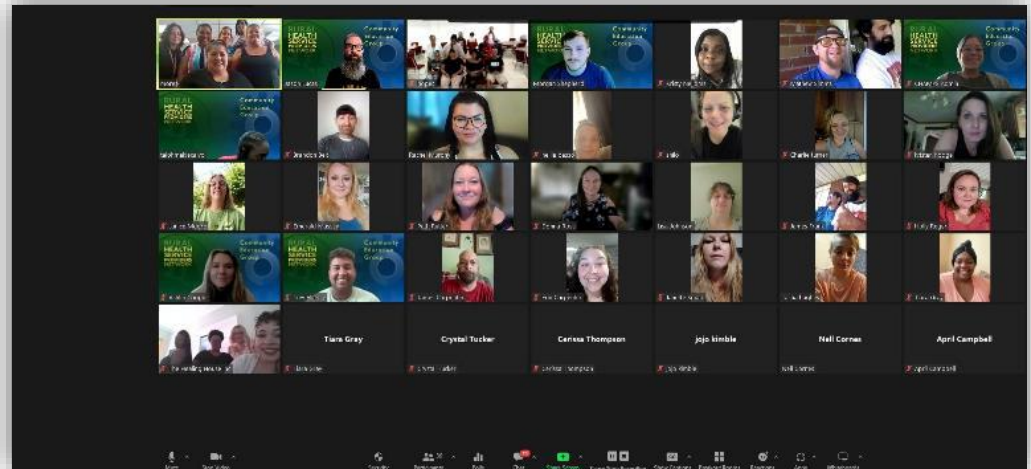


Transition to Appalachia

CHAMPS: Transition to Appalachia

Adapted for WV

- **Change in training modality**
 - WV – 3rd most rural state⁹
 - Underserved counties, mainly rural
- **Switched to:**
 - Virtual synchronous (live Zoom training + LMS)
 - Blended synchronous (+ hub sites)



Healing Appalachia

- Brings services to a trusted, community-based setting
- Offers confidential self-testing and informed choice
- Uses peer education to ensure culturally relevant outreach
- Removes barriers to care through low-threshold access
- Connects individuals to real-time follow-up and treatment
- Focuses on the whole person—education, support, and empowerment



Questions

CHAMPS Graduation



USCHA Scholarship Recipients



PACHA in Charleston



Keynote address:
Researcher advocate
Samira Ali,
University of Houston

Session 4 – Person-centred design in action

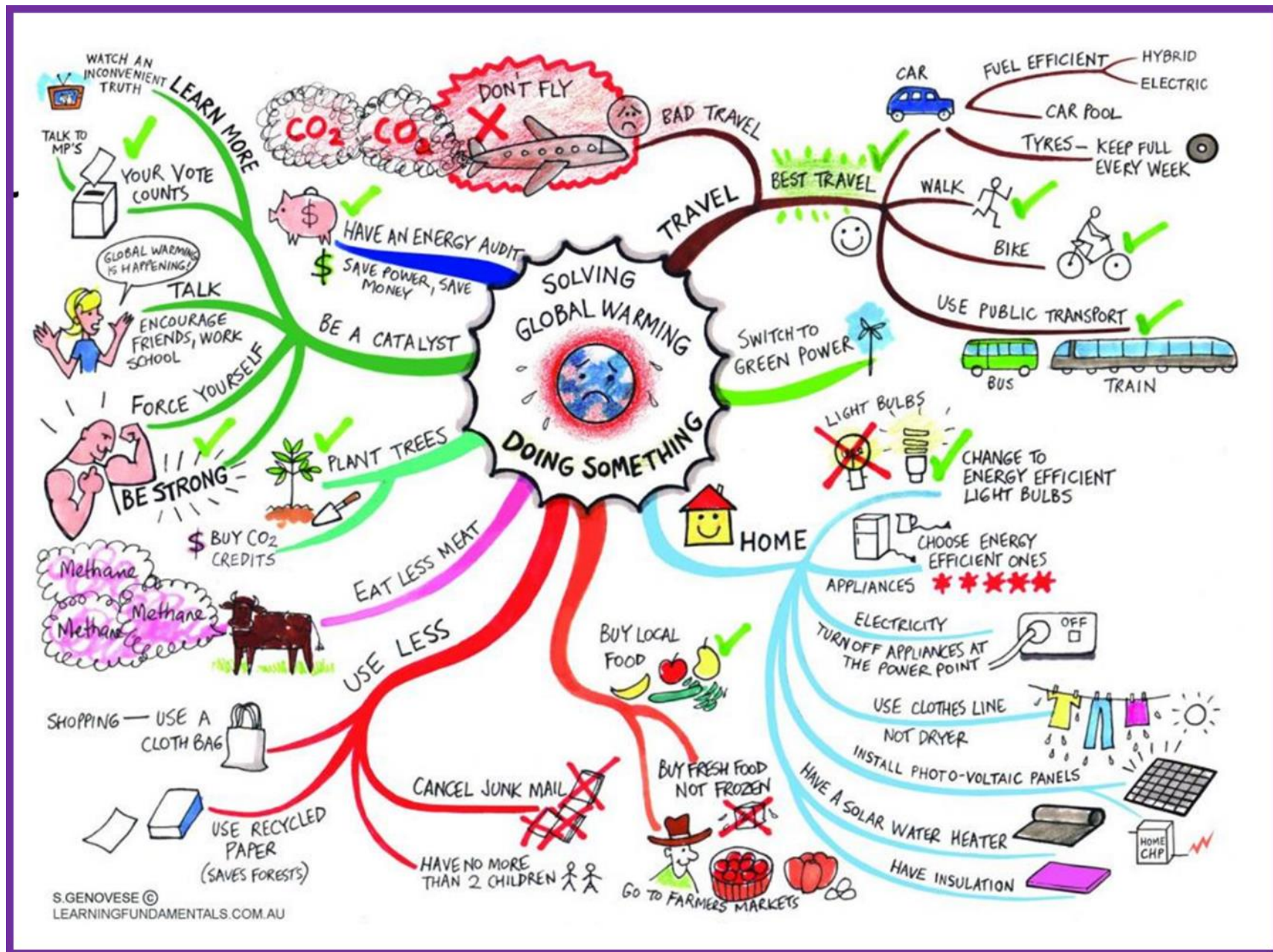
Time	Activity
11:15am – 11:40am	Six breakout groups will tackle a different topic! Create a mindmap illustrating the PCC design tool 1. Client and healthcare provider experience measures – Elvin 2. Motivational interviewing – Emma 3. Supporting effective communication – Tara 4. Empowering community healthcare workers (task shifting) – Toni 5. Safeguarding of participants, creating inclusive and safe spaces – Dafina 6. Role of “upstanders” who call out stigma and discrimination and take voluntary actions – David
11:40am – 12:00pm	Gallery walk around mind maps

Tips!!

- Use the flip charts to make a mind map



Example mind map



Lunch break

- Location: outside Hub 2 and Hub 1 set up for lunch
- See Loena if you forgot your choice of boxed lunch
- Please be back in Hub 2 by 12:55pm



Session 5 – Advocacy in action & storytelling workshop

Maxx Boykin

with

Rebecca Grapevine, Healthbeat

Site visits

- Meet at 2:25pm for site visit departure in reception

AID Atlanta – April (20 minute / 0.8 mile walk)	Status: Home – Loena (shuttle bus)	Grady Ponce de Leon Center – Emma (shuttle bus)	SisterLove, Inc. – Tara (shuttle bus)
• Names to be added			

- Free night. Be back tomorrow in Hub 2 at 8:25am!